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24 September 1964

MEMORANDUM FOR GENERAL STEWART

SUBJECT: Strategic Air Command Briefing on Satellite War
Reconnaissance

In a briefing to the Joint Chiefs of Staff on Monday, 21 September,
the Strategic Air Command described a single system capable of hand-
ling Crisis Management, Strike Effectiveness Assessment, Self-
Reconnaissance, and Post Attack Reconnaissance. The system uses
TITAN II, flies out of hardened silos, and carries one all-purpose pay-
load which gives KH-7 resolution with about 300 n. m. of swath. We
have seen this briefing a number of times in one form or another. The
new gimmick, this time, is the all-purpose payload which meets all
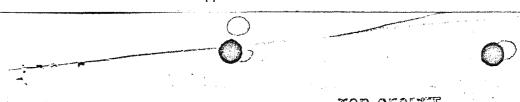SAC needs.

As a result of this briefing, J-3 has been directed by the JCS to
prepare a memorandum to the Secretary of Defense, containing the
following elements:

1. Reiteration of the JCS requirements for Satellite War Reconnais-
sance.

2. Notification that SAC has an excellent briefing on Satellite War
Reconnaissance which uses TITAN II booster and a single all-purpose
payload.

3. Request that the ~~(S)~~ NRO provide the JCS with a technical
analysis of the feasibility of the SAC concept.

It is clear that the Strategic Air Command has become aware of
the so-called "FULCRUM development." I call it a development because
everyone who hears about this work - whether in SAC, JCS, or DIA -
believes that we are actually producing the system and keeping it on
super hush-hush. When one attempts to explain that the system under

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description is at most a study and at least a hope, the listener invariably says, "If this were only a study you would not have assigned a codeword to it." We made a fundamental error in permitting a codeword to be assigned to a study. Our own security policy - well-known to the intelligence community - states that we will never do this. We can expect a growing clamor for FULCRUM clearances from people who hear hints of it and want on the "inside."

If the letters which you have recently prepared on the general subject of FULCRUM are signed, I recommend that we cancel the code-word early in the game, giving the requirements effort and the study effort a standard, routine study designator, such as "P-43."

PAUL E. WORTHMAN
Colonel, USAF

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